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# Unlocking Finance in Small Scale Fisheries

A FoF (working) FRAMEWORK

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Blended Finance and Business Innovations





# Future of Fish Approach

We empower thriving, resilient ocean communities.

- We work closely with in-country partners to diagnose problems.
- We co-design innovative strategies and solutions.
- We apply the Fishery Development Model that takes a systems-approach to developing data-rich fisheries by identifying culturally appropriate and fishery specific incentives and interventions critical to success.





## Why is it so hard to get finance to flow to SSF?

Especially for private capital and commercial return-seeking investment:

- No stand-alone solutions
- Need for investable entities
- Need for risk management

→ Non-mature SSFs: Strategic (catalytic & upfront) and long-term financing is key





## FoF Finance framework

Built from (recognised) approaches:

Integrated Landscape Management  
Blended Finance

To apply system thinking, support & co-design with Seascope orgs and stakeholders, NGOs and FIP managers to design strategies to unlock finance for an specific fishery.







## The framework seeks to

- Design to solve multiple (and complex) objectives and manage expectations within the Seascape (not only fisheries)
- Structure to generate Return + reduce Risks + increase Leverage (of private funding) + increase Impact

Aiming to leverage transformation capital for system change underpinning the blue economy





# No solution fits all: types of capital vs. profiles of investment





# Framework (I)

## 1 - MAPPING THE SYSTEM

**Evaluate the maturity** of the specific system - and how your Entity/Project interrelates

**Assess the Conditions to Unlock Investment:**

- Fishery System Enablers
- Drivers for Engagement and Impact
- Requirements for Investable Entities/Projects





# Framework (II)

## 2 - ELEMENTS FOR YOUR STRATEGY

When thinking about solutions, think strategically across all three of these elements in order to apply true landscape and blending approach and setting up the design of solutions.

**Levels of Engagement:** How does your small scale fishery contribute to the national and global level strategies?

**Phases of Investment:** How to phase investment and interventions?

**Landscape Levers:** How do you identify the right type and combination of funding instrument for your small-scale fishery?







# Framework (III)

## 3- BUILD YOUR SOLUTION: activities to get started & facing barriers

Act. 1: Identify your **targets** (community, fishers, coops, anchor firms) & key **stakeholders** (seascape and funders)

Act 2: Identify your (existing or new) **Investable Entity/Project/Solution** (Business/service provider vs. finance structure/vehicle)

### Act 3: **Design, Model & Structure**

- **iterate and apply the framework** (levels, levers, phases) to meet conditions for investment (system enablers, drivers, requirements).
- **get into the numbers** to understand current cash flows, assess and create revenue streams, define investment needs and measuring risks.
- **conduct feasibility** of the model and evaluate robustness of revenue streams potential and investable solution.





## To apply the framework

To meet the goals and unlock finance it is all about understanding, measuring, mitigating and managing risks, where

Building **Social Capital**  
and promoting  
**Finance Culture**

become **key management and risk-mitigation tools** to **ensure long term sustainability** and

are critical to achieve the **conditions to unlock investment**





### **3- A (working) framework for Belize**





## National Strategies at Umbrella Level

FIP ( and fishing cooperatives ) as **one connector**, integrating fisheries management with:

- National trade strategies
- Blue Economy Strategies
- NDC - Carbon Commitments
- SDGs and Social development strategies
- Ecosystem services & Nature Solutions

Impact on the ground and in the water

Objective - Fishers & communities to become DRIVERS & KEY STAKEHOLDERS of Blue Economy & Conservation strategies.



# Questions Resources and Feedback



THANK YOU

<https://futureoffish.org/>

Email: [hello@futureoffish.org](mailto:hello@futureoffish.org)







# Fairer Finance for SSF

## Mangroves and Blue Carbon finance

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# Mangroves are the cornerstone of climate change adaptation for hundreds of millions of the world's most vulnerable people



## FISHERIES

Shelter and food for many important seafood species



## RESOURCES

An important source of timber, fuelwood, food and medicinal plants



## CLIMATE REGULATION

Highly effective long-term carbon stores



## PROTECTION

Protection against storm surges, coastal erosion and coral reef sedimentation





## Financing mechanisms for mangrove conservation and restoration

- Philanthropic contributions
- Private sector partnerships
- Government funding
- Locally raised funds
- Payments for ecosystem services including Blue carbon





## Blue Carbon

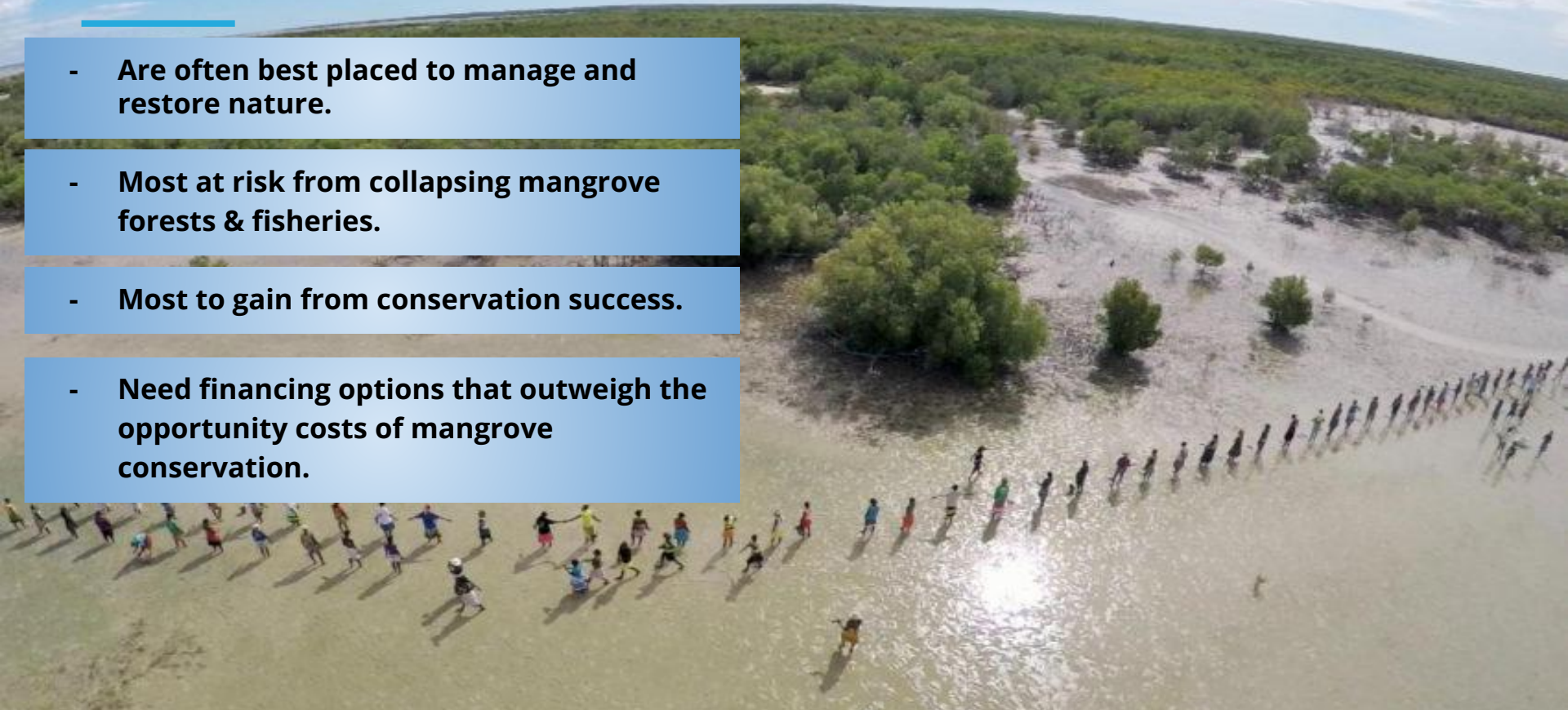
- Has been adopted by voluntary carbon markets across the globe by virtue of it being measurable and standardized.
- Traditionally done using a carbon 'standard'.
- Once a project is registered (validated) under the standard, it's able to sell carbon offsets on the voluntary carbon market that are 'verified' by the standard body.





# Coastal communities as the stewards of coastal conservation

- Are often best placed to manage and restore nature.
- Most at risk from collapsing mangrove forests & fisheries.
- Most to gain from conservation success.
- Need financing options that outweigh the opportunity costs of mangrove conservation.





## Tahiry Honko case study

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- The Tahiry Honko project, located in the Bay of Assassins, Southwest Madagascar is the first community led blue carbon sequestration project in Madagascar.
- Verified under the Plan Vivo standard.



# Barriers to fair Blue Carbon finance

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What could be done or is being done to address barriers to fair climate finance for local communities.

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- ✓ Strong social safeguards
- ✓ Recognition of mangroves for all their ecosystem benefits
- ✓ Harnessing advances in monitoring technologies and recognizing indigenous knowledge
- ✓ Innovative finance mechanisms
- ✓ Adjustment of carbon prices to recognize the efforts that go into successful conservation projects.



*Thank you*







# Connecting the Dots: Linking Sustainable Wild Capture Fisheries Initiatives and Impact Investors

**A SYNTHESIS OF FINDINGS BASED ON  
MULTI-FISHERY VALUE CHAIN ANALYSIS**

**PREPARED WITH SUPPORT FROM:**  
THE DAVID AND LUCILE PACKARD FOUNDATION  
THE GORDON AND BETTY MOORE FOUNDATION

**PREPARED BY:**  
WILDERNESS MARKETS  
MARCH 2016



# Typical Value Chain Framework

## Integrated Framework

### Key Data Points

**01 Resource:**  
Stock health, landings volume and value

**02 Harvesters:**  
Fleet size, capacity, and landings volume and value by gear type

**03 Shoreside Services:**  
Availability, condition, and control

**04 Processing and Distribution:**  
Number and location of processors, logistical infrastructure, and number of product lines

**05 Sales Outlet:**  
Product preparation

**06 End Market:**  
Product preparation, and export volumes and values

MORE  
DIRECT  
IMPACT

Actions taken at levels with darker colors are associated with more direct impact on the resource; the farther from the resource the action is taken, the more indirect and harder to trace the impact will be.

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### Value Chain

In sustainable fisheries, secure tenure is guaranteed through various measures, including quota, licenses and permits. Numerous NGOs are working to provide secure tenure in fisheries.

Many types of gear are used to harvest the resource; numerous NGOs focus their efforts to find low impact/high-efficiency gear.

Services vary in importance by fishery:

- Ice
- Cold storage
- Food provisioner
- Fuel
- Unloading
- Boat and net repair
- Bait

- Primary Processor
- Secondary Processor
- Fish and Seafood Wholesalers
- Domestic
- Export

- Fish and Seafood Markets
- Restaurants
- Food Service
- Local Markets
- Grocery Stores
- Specialty/Gourmet Shops

- Domestic vs Export Markets
- Commodity
- Mid-price
- High Value—speciality and “craft” markets

### Investment Requirements

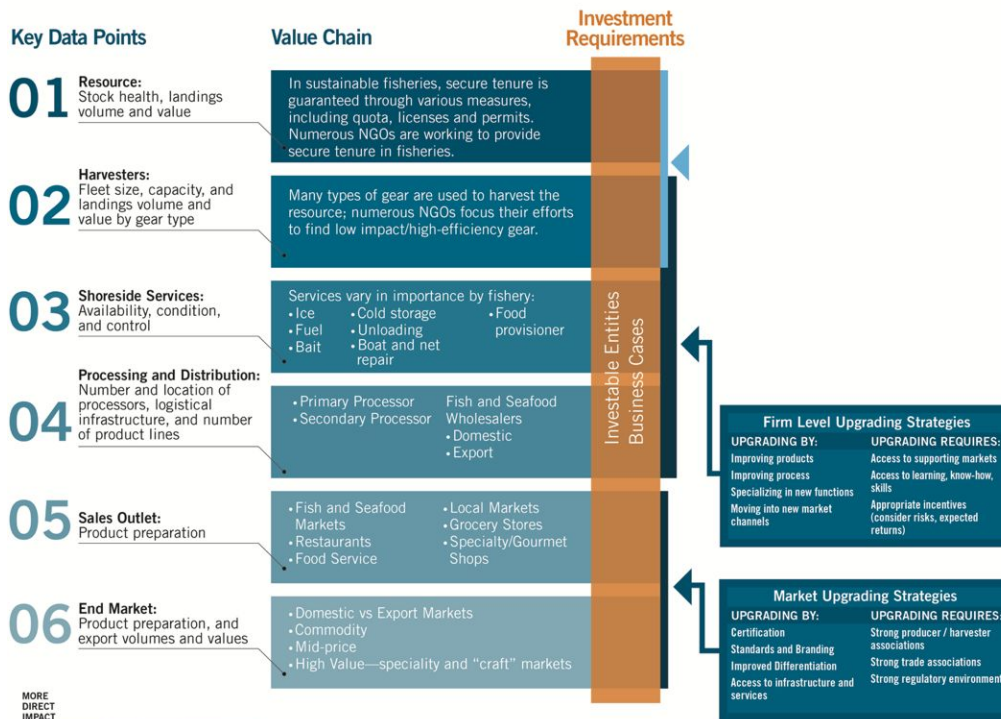
Investable Entities  
Business Cases

SOURCES:  
USAID Value Chain Development wiki, <https://www.microlinks.org/good-practice-center/value-chain-wiki>

Holmes, L., Strauss, C. K., de Vos, K., Bonzon, K., “Towards investment in sustainable fisheries: A framework for financing the transition”; 2014; Environmental Defense Fund and The Prince of Wales’s International Sustainability Unit; [http://www.50in10.org/wp-content/uploads/2014/07/fisheries\\_handbook.pdf](http://www.50in10.org/wp-content/uploads/2014/07/fisheries_handbook.pdf)

# Upgrading Strategies

## Integrated Framework



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# Integrating Stock Health

## Integrated Framework

### Interventions

Key Enablers of Sustainability  
Secure Tenure  
Sustainable Harvests  
Robust Monitoring and Enforcement

Alternative Tenure Mechanisms  
TURF's  
Concessions  
Reserves

**STOCK  
HEALTH**

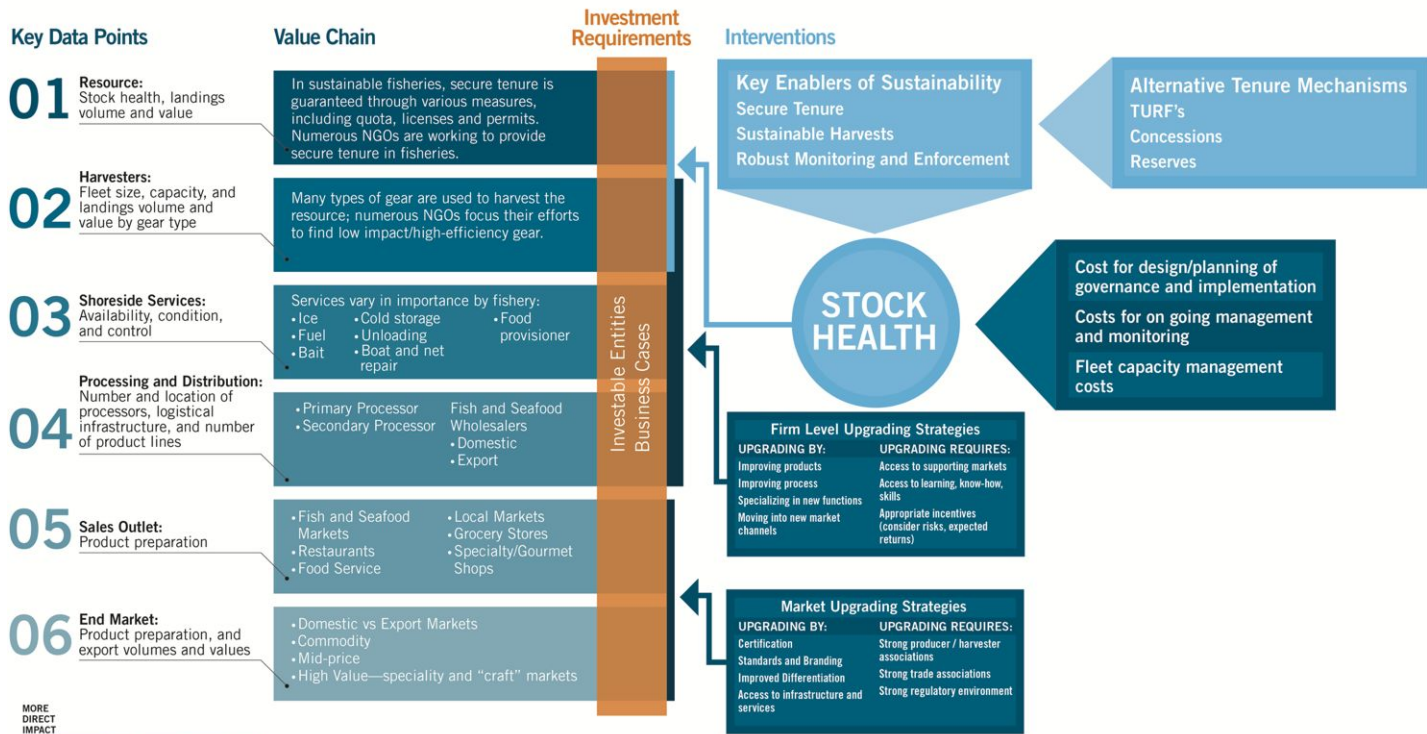
Cost for design/planning of  
governance and implementation  
Costs for on going management  
and monitoring  
Fleet capacity management  
costs

#### SOURCES:

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# Integrated Framework



MORE  
DIRECT  
IMPACT

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# Indonesia Example



# 2016 Stock Assessment Data

Utilization Rate										
Area	WPPNRI	Small Pelagic Fish	Large Pelagic Fish*	Demersal Fish	Reef Fish	Shrimp Penaeid	Lobster	Crab (Mud)	Blue Swimming Crab	Calamari
Malacca Strait	571	1.00	0.89	1.00	0.13	1.00	1.20	1.00	0.74	0.30
Indian Ocean	572	0.62	1.00	0.53	0.30	1.00	1.10	0.71	1.00	0.40
	573	0.91	0.73	0.96	1.36	1.36	0.54	1.00	0.64	1.40
South China Sea	711	1.00	0.42	0.98	0.88	1.00	1.13	1.00	0.63	2.00
Java Sea	712	0.59	1.10	0.83	0.67	1.21	1.36	1.20	1.00	1.00
Makassar Strait - Flores Sea	713	0.61	0.86	1.00	0.34	1.10	1.20	1.20	1.00	1.20
Banda Sea	714	0.69	0.86	0.54	0.34	0.66	0.96	1.00	1.00	0.70
Gulf of Tomini- Seram Sea	715	1.00	1.00	0.51	0.49	1.21	1.00	1.00	1.00	1.00
Sulawesi Sea	716	0.49	0.74	0.49	1.11	0.75	1.00	0.94	1.00	1.00
Pacific Ocean	717	0.73	0.95	0.45	0.81	0.35	1.21	0.90	1.00	0.70
Arafura Sea - Timor Sea	718	0.52	0.65	1.00	0.90	1.00	1.21	0.77	0.17	0.70

WPP Utilization Rate per Kepmen KP No. 47 / 2016

# 2016 Stock Assessment Data

Nearly half (48%) of the categories of Indonesian wild capture stocks are overexploited and an additional 37% are fully exploited – 85% of Indonesian fisheries are considered fully or over exploited.

# Categories of Investment

**Management** – Costs to establish an effective management system and provide ongoing management

**Infrastructure** – Public infrastructure costs for roads, ports, electricity and communication

**Enterprise** – Firm level and market level upgrading strategies to improve product quality and access to higher value markets



## Components that Directly Impact Stock Health

Direct Impact on Stock health

Indirect Impact on Stock health

### Value Chain

### Key Data Points

### Intervention Types

### Indonesia Examples

1	<b>Resource</b>	Stock health, landings volume, and value	<ul style="list-style-type: none"> <li>Data Management</li> <li>Alignment of DG data and incentives</li> </ul>	<ul style="list-style-type: none"> <li>One Data initiative across 7 DGs?</li> </ul>
2	<b>Harvesters</b>	Fleet size, capacity, and landings volume and value by gear type	<ul style="list-style-type: none"> <li>Address IUU</li> <li>Fleet capacity management</li> </ul>	<ul style="list-style-type: none"> <li>BALITBANG (Science and Technology Innovation?)</li> <li>PSDKP (Surveillance)</li> <li>DJPRL (Spatial Planning)</li> <li>DJPT (Capture Fisheries)</li> </ul>
3	<b>Shoreside Services</b>		<ul style="list-style-type: none"> <li>Policy design and implementation</li> </ul>	<ul style="list-style-type: none"> <li>Port State Measures Agreement (43/2016)</li> </ul>
4	<b>Processing &amp; Distribution</b>		<ul style="list-style-type: none"> <li>Management planning</li> </ul>	<ul style="list-style-type: none"> <li>MMAF minimum shell width (No. 1 Permen-KP/2015)</li> <li>MMAF prohibiting trawls and seine nets (No. 2 Permen-KP/2015)</li> </ul>
5	<b>Sales outlet</b>		<ul style="list-style-type: none"> <li>Ongoing management &amp; Enforcement</li> </ul>	<ul style="list-style-type: none"> <li>Moratorium on Foreign Fishing Vessels (56/2014)</li> <li>Closure of Banda Sea RFMA 714 (4/2015)</li> </ul>
6	<b>End market</b>			<ul style="list-style-type: none"> <li>Re-licensing / re-registration of fishing boats @30 GT and above</li> <li>Fisheries management zone plans (TBC??)</li> </ul>

## Components that Directly Impact Stock Health

	Value Chain	Key Data Points	Intervention Types	Indonesia Examples
Direct Impact on Stock health	1 Resource			<ul style="list-style-type: none"> <li>BPSDMPKP – Human Resources (not sure where to place)</li> </ul>
	2 Harvesters			
Indirect Impact on Stock health	3 Shoreside Services	Availability, condition, and control	<ul style="list-style-type: none"> <li>Data</li> </ul>	<ul style="list-style-type: none"> <li>One Data Initiative</li> </ul>
	4 Processing & Distribution	Number and location, logistical infrastructure	<ul style="list-style-type: none"> <li>Access to Infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>DJPDS (Product Competitiveness and Logistics)</li> <li>BKIPM (Quarantine / Quality / Food Safety / Biosecurity)</li> </ul>
	5 Sales outlet	Product preparation	<ul style="list-style-type: none"> <li>Firm Level Upgrading Strategies</li> </ul>	<ul style="list-style-type: none"> <li>Infrastructure initiatives- Ports, Ice, cold storage initiatives</li> <li>Negative Investment List Changes for cold storage</li> </ul>
	6 End market	Product preparation, export volumes and values	<ul style="list-style-type: none"> <li>Market Level Upgrading Strategies</li> </ul>	<ul style="list-style-type: none"> <li>Tax incentives for processors</li> <li>Domestic Processing Requirements for Export</li> </ul>